

U.S. AIR FORCE FOOD SERVICE

HEADQUARTERS PERSONNEL



U.S. AIR FORCE

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DIRECTOR OF SERVICES

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DEPUTY

H. L. Larry, SES

CHIEF, OPERATIONS DIVISION

Col. Caryn Kirkpatrick, USAF

AIR FORCE INSTALLATION & MISSION SUPPORT CENTER

AFIMSC
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Commander

Maj. Gen. Bradley D. Spacy, USAF

Vice Commander

Col. Patrick Miller, USAF

Executive Director

Terry G. Edwards, SES

Command Chief

Chief Master Sgt. Brion Blais, USAF

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Commander

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Executive Director

Jo Anne M. Dimitriou

Director, Operations

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Chief, AF Food and Beverage Division
William Spencer

Chief, APF Operations Branch
Vacant

Chief, NAF Operations Branch
Jonathan Boyd

Chief, AF F&B Policy, Procedure,
Business Development & Strategic
Initiatives Branch
James Krueger

Chief, Portfolio Management Branch
Steve Bedford

Chief, Business Analysis Branch
Vacant

Chief, Food and Beverage Technology
Branch
Ian Pritchard

Director, Installation Support
Col. Anthony Lanuzo, USAF

Deputy Director
Kevin Kaysing

Director, Nonappropriated Fund
Purchasing Office
William A. Foran

Deputy Director
Cedric Henson

Division Chief, Hospitality Facilities and
Lodging, NAF Purchasing
Max Browning

Chief, Food and Beverage & Facilities
Branch
Shakina Thomas

DINING FACILITIES AND CLUB OPERATIONS BY MAJOR COMMAND (MAJCOM)

AIR COMBAT COMMAND (ACC)
HEADQUARTERS: JOINT BASE
LANGLEY-EUSTIS, VA 23665-2773

BEALE AFB, CALIF.

*Food 2.0
*1 Dining Facility
*1 Flight Kitchen (Collocated)
*1 Collocated Club
*1 Club Annex
*1 Bowling Center Snack Bar
1 Lodging

DAVIS-MONTHAN AFB, ARIZ.

1 Dining Facility
1 Expanded Flight Kitchen
1 Collocated Club
1 Golf Course Snack Bar
1 Bowling Center Snack Bar
1 Lodging

FORT MEADE, MD.

1 Dining Facility

GRAND FORKS AFB, N.D.

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 JR Rockers Signature Brand
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar

HOLLOMAN AFB, N.M.

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Community Center Snack Bar
1 Lodging

* indicates Food 2.0 locations

CREECH AFB, NEV.

1 Dining Facility

JB LANGLEY-EUSTIS, VA

1 Dining Facility
1 Expanded Flight Kitchen
1 Langley Collocated Club
1 Rickenbacker's We Proudly Serve
Starbucks
1 Langley Golf Course Snack Bar
1 Langley Bowling Center Snack Bar
1 Langley Yacht/Marina Snack Bar
1 Langley Lodging
1 Eustis Bowling Center Snack Bar
1 Eustis Golf Course Snack Bar
1 Eustis Club

MOODY AFB, GA.

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 Wright Bros. Signature Brand
1 Golf Course Snack Bar
1 Bowling Center Snack Bar
1 Lodging
1 Outdoor Rec Snack Bar

MOUNTAIN HOME AFB, IDAHO

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Serve Starbucks
1 Golf Course Snack Bar
1 Bowling Center Snack Bar
1 Community Center Snack Bar
1 Youth Center Snack Bar
1 Lodging

NELLIS AFB, NEV.

1 Dining Facility
1 Expanded Flight Kitchen
1 Collocated Club

U.S. AIR FORCE FOOD SERVICE

3 Rickenbacker's WPS Starbucks
1 Golf Course Snack Bar

OFFUTT AFB, NEB.

1 Dining Facility
1 Expanded Flight Kitchen/Alert Facility
1 Collocated Club
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Lodging

SEYMOUR JOHNSON AFB, N.C.

1 Dining Facility
1 Expanded Flight Kitchen
2 We Proudly Serve Starbucks
1 Outdoor Rec Snack Bar
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Lodging

SHAW AFB, S.C.

1 Dining Facility
1 Flight Kitchen (Expanded)
1 Collocated Club
2 Rickenbacker's
1 We Proudly Serve Starbucks
1 Community Center Snack Bar
1 Bowling Center Snack Bar
1 Golf Course Snack Bar

TYNDALL AFB, FLA.

1 Dining Facility
1 Expanded Flight Kitchen: Silver Flag
Readiness Training Site
1 Field Feeding Training Complex
1 Collocated Club
1 We Proudly Serve Starbucks
1 Community Center Snack Bar
1 Bowling Center Snack Bar
1 Marina Snack Bar
1 Lodging

AIR EDUCATION AND TRAINING COMMAND (AETC)

HEADQUARTERS: RANDOLPH AFB,
JB SAN ANTONIO, TX 78150-4308

ALTUS AFB, OKLA.

*Food 2.0
*1 Dining Facility
*1 Flight Kitchen (Collocated)
*1 Kiosk
1 Collocated Club
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar
1 Golf Course Snack Bar

COLUMBUS AFB, MISS.

1 Consolidated Club
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Columbus Pool Snack Bar

GOODFELLOW AFB, TEXAS

*Food 2.0
*2 Dining Facilities
*1 Flight Kitchen (Collocated)
1 Collocated Club/Banquet Center
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar
1 Fitness Center Snack Bar
1 Lodging Snack Bar

KEESLER AFB, MISS.

3 Dining Facilities
1 Flight Kitchen (Collocated)
1 Central Prep Kitchen
1 Collocated Club (Event Center)
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Community Center

JBSA-LACKLAND, TEXAS

12 Dining Facilities
1 Flight Kitchen
1 Collocated Club
1 Subway Name Brand Fast Food (NBFF)
1 Rickenbacker's We Proudly Serve
Starbucks
1 Bistro (Operated by Sodexo) Bldg. 1
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Community Center
1 Lodging

LAUGHLIN AFB, TEXAS

1 Collocated Club
1 Club Annex
1 Bowling Center Snack Bar
1 Fitness Center Snack Bar
1 Flightline NAF Snack Bar

LUKE AFB, ARIZ.

1 Dining Facility
1 Expanded Flight Kitchen
1 Collocated Club
1 Subway NBFF
1 Golf Course Snack Bar
1 Lodging

MAXWELL AFB, ALA.

(Including Gunter Annex)
3 Dining Facilities
1 Flight Kitchen (Collocated)
1 Collocated Club
1 Bowling Center Snack Bar
1 Golf Course Snack Bar

JBSA-RANDOLPH, TEXAS

*Food 2.0
*1 Dining Facility
*1 Flight Kitchen (Collocated)
1 Club (Kendrick)
1 Club (Parr)
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Lodging

SHEPPARD AFB, TEXAS

4 Dining Facilities
1 Flight Kitchen (Collocated)
1 Central Prep Kitchen
1 We Proudly Serve Starbucks (The
Commons)
1 Club Annex
1 Collocated Club
1 Bowling Center Snack Bar
1 Outdoor Rec Snack Bar
1 Lodging

VANCE AFB, OKLA.

1 Collocated Club
1 Bowling Snack Bar

FORT LEE, VA.

(Services Academic Training Facilities)
6 Food Labs with 1 Student Dining Room
1 Field Feeding Training Complex

AIR FORCE MATERIEL COMMAND (AFMC) HEADQUARTERS: WRIGHT- PATTERSON AFB, OH 45433

ARNOLD AFB, TENN.

1 Collocated Club
1 We Proudly Serve Starbucks
1 Golf Course Snack Bar
1 Lodging
1 Club Annex

EDWARDS AFB, CALIF.

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 Panda Express NBFF
2 Subways NBFF
1 We Proudly Serve Starbucks
1 Golf Course Snack Bar
1 Bowling Center Snack Bar

EGLIN AFB, FLA.

*Food 2.0
*1 Dining Facility (1-AETC)
1 Dining Facility (1-AFMC)
*1 Kiosk
*1 Collocated Club
*1 Golf Course Snack Bar
1 Club Annex (Legends Sports Café) –
NAF Operation

HILL AFB, UTAH

2 Dining Facilities
1 Flight Kitchen (Collocated)
1 Alert Kitchen
1 Collocated Club
1 Bowling Center Snack Bar
1 Golf Course Snack Bar

KIRTLAND AFB, N.M.

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Lodging

ROBINS AFB, GA.

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 Club Annex
1 We Proudly Serve Starbucks (CWF
Operated)
2 Base Restaurants
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Community Center Snack Bar
1 Youth Center Snack Bar

TINKER AFB, OKLA.

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 Bowling Snack Bar
1 Golf Course Snack Bar
1 Lodging

WRIGHT-PATTERSON AFB, OHIO
2 Dining Facilities
1 Flight Kitchen (Collocated)
1 Collocated Club and Banquet Center
2 We Proudly Serve Starbucks (CWF Operated)
1 Bowling Center Snack Bar
2 Golf Course Snack Bar
1 Lodging
1 Base Restaurant
1 Base Restaurant Annex

AIR FORCE SPACE COMMAND (AFSPC)
HEADQUARTERS:
PETERSON AFB, CO 80914-4210

BUCKLEY AFB, COLO.
1 Rickenbacker's
1 Community Center Snack Bar

LOS ANGELES AFB, CALIF.
1 Consolidated Club
1 Lodging

PATRICK AFB, FLA.
*Food 2.0
*1 Dining Facility
*1 Flight Kitchen (Collocated)
*1 Collocated Club
*1 We Proudly Serve Starbucks (Bowling)
*1 Club Annex
1 Marina Snack Bar
1 Outdoor Rec Snack Bar

PETERSON AFB, COLO.
1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
2 Club Annex

SCHRIEVER AFB, COLO.
1 Dining Facility
1 Flight Kitchen (Collocated)
1 We Proudly Serve Starbucks

THULE AB, GREENLAND
1 Dining Facility (Contracted)
1 Collocated Club
1 Lodging

CLEAR AB, ALASKA
1 Dining Facility (Contracted)
1 Club

VANDENBERG AFB, CALIF.
*Food 2.0
*2 Dining Facilities (1-AETC)
*1 Flight Kitchen (Collocated)
1 Collocated Club (NAF Operation)
1 We Proudly Serve Starbucks (NAF Operation)
1 Bowling Center Snack Bar (NAF Operation)

**AIR FORCE SPECIAL OPERATIONS
COMMAND (AFSOC)**
HEADQUARTERS:
HURLBURT FIELD, FL 32544

CANNON AFB, N.M.
*Food 2.0
*1 Dining Facility
*1 Flight Kitchen (Collocated)
*1 Kiosk
1 Collocated Club
1 Club Annex
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar
1 Golf Course Snack Bar

HURLBURT FIELD, FLA.
2 Dining Facilities
1 Flight Kitchen (Collocated)
1 Consolidated Club
1 Rickenbacker's We Proudly Serve Starbucks
1 Bowling Center Snack Bar
1 Community Center Snack Bar
1 Golf Course Snack Bar

AIR MOBILITY COMMAND (AMC)
HEADQUARTERS:
SCOTT AFB, IL 62225-5022

JB CHARLESTON, S.C.
1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Serve Starbucks
1 Lodging
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Naval Weapons
2 Naval Weapon Annexes
1 Naval Weapons Bowling Center Snack Bar
1 Naval Weapons Golf Snack Bar

DOVER AFB, DEL.
*Food 2.0
*1 Dining Facility
*1 Flight Kitchen (Collocated)
*1 Kiosk
1 Collocated Club
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar
1 Golf Course Snack Bar

FAIRCHILD AFB, WASH.
*Food 2.0
*2 Dining Facilities (1-AETC)
*1 Flight Kitchen (Collocated)
*1 Event Center
*1 Bowling (Fun Spot)
*1 Club (Final Point)

FORT DIX ARB, N.J.
1 Field Feeding Training Complex

LITTLE ROCK AFB, ARK.
*Food 2.0
*1 Dining Facility
*1 Flight Kitchen (Collocated)
*1 Kiosk
1 Collocated Club
1 Bowling Center Snack Bar
1 Golf Course Snack Bar

MACDILL AFB, FLA.
*Food 2.0
*1 Dining Facility
*1 Flight Kitchen (Collocated)
*1 Collocated Club
*1 We Proudly Serve Starbucks
*1 Bowling Center Snack Bar
*1 Golf Course Snack Bar
*1 Club Annex
1 Rickenbacker's (Lodging VQ)

JB LEWIS-MCCHORD, WASH.
(Army Lead)
1 Dining Facility
1 Flight Kitchen
1 Collocated Club

MCCONNELL AFB, KAN.
1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar

JB MCGUIRE-DIX-LAKEHURST, N.J.
1 Dining Facility
1 Flight Kitchen
1 Collocated Club
1 Rickenbacker's We Proudly Serve Starbucks
1 Subway NBFF
1 Golf Course Snack Bar
1 Dix Golf Course Snack Bar
1 Dix Bowling Center Snack Bar
1 Lakehurst Golf Course Snack Bar
1 Lakehurst Rickenbacker's We Proudly Serve Starbucks

SCOTT AFB, ILL.
1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Serve Starbucks
1 Golf Course Snack Bar
1 Bowling Center Snack Bar
1 Lodging

TRAVIS AFB, CALIF.
*Food 2.0
*1 Dining Facility
*1 Flight Kitchen (Collocated)
*1 Kiosk
*1 Collocated Club
*1 Java City
*1 Bowling Center Snack Bar
*1 Golf Course Snack Bar

U.S. AIR FORCES-EUROPE (USAFE)
HEADQUARTERS: RAMSTEIN AB,
GERMANY APO AE 09094
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Personal email format: `FirstName.LastName@ramstein.af.mil`

AVIANO AB, ITALY
1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Brew Starbucks
1 Bowling Center Snack Bar
1 Golf Course Snack Bar

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U.S. Air Force Food Service (Fiscal 2017)

**Food 2.0 (Formally FTI – Food Transformation Initiative)*

AT A GLANCE APPROPRIATED FOOD SERVICE – 2017 (APF)

Dining Facility Food Service Operations	259
Meals Served.	51 million
EMS – Essential Station Messing.	46.9 million
BSA – Basic Allowance for Subsistence.	4.3 million
Annual Food Purchases	\$220 million
Operational Rations	\$8.6 million
Non-Food Purchases (Supplies)	\$22 million
Contract Operations.	50
Full Food Service Contracts (FF)	20
Mess Attendant Service Contracts (MA)	28
Food 2.0 Contracts	2 (covering 19 bases)
APF Legacy Contract.	\$244 million
Food 2.0 Contractor Costs	\$35 million

AT A GLANCE NONAPPROPRIATED FOOD OPERATIONS – 2017 (NAF)

Total NAF Food Operations	336
Annual 2017 NAF Prime Vendor Purchases	\$68 million
Total NAF Food NPA Contracts	4
Shamrock Foods	\$19 million
Coastal Pacific.	\$15 million
Sysco Foodservice	\$25 million
US Foodservice	\$9 million

BUECHEL AB, GERMANY

1 Dining Facility

GHEDI AB, ITALY

1 Dining Facility

INCIRLIK AB, TURKEY

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 Bowling Center

IZMIR AB, TURKEY

1 Consolidated Club

KLEINE BROGEL AB, BELGIUM

1 Dining Facility

LAJES FIELD, AZORES, PORTUGAL

1 Collocated Club
1 We Proudly Serve Starbucks

RAF CROUGHTON, U.K.

1 We Proudly Serve Starbucks

RAF FELTWELL, U.K.

1 We Proudly Serve Starbucks

RAF LAKENHEATH, U.K.

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Serve Starbucks
1 Bowling Center

RAF MENWITH HILL, U.K.

1 Collocated Club
1 Bowling Center Snack Bar

RAF MILDENHALL, U.K.

1 Dining Facility
1 Flight Kitchen (Collocated)

1 Collocated Club
1 NYPD Signature Brand
1 We Proudly Serve Starbucks

RAF MOLESWORTH, U.K.

1 NYPD Signature Brand
2 We Proudly Serve Starbucks

MORON AB, SPAIN

1 Dining Facility
1 Flight Kitchen (Collocated)

RAMSTEIN AB, GERMANY

2 Dining Facilities
1 Expanded Flight Kitchen
1 Field Feeding Training Complex
1 Enlisted Club
1 Officers' Club
1 JR Rockers Signature Brand (Golf)
1 Chili's
1 Romano's Macaroni Grill
1 We Proudly Serve Starbucks
1 Chili's Too
1 Bowling Center Snack Bar

SPANGDAHLEM AB, GERMANY

1 Dining Facility
1 Expanded Flight Kitchen
1 Collocated Club
1 JR Rockers Signature Brand (Club)
1 Pizza Hut NBFF (Club)
1 Taco Bell NBFF (Bowling)
1 We Proudly Serve Starbucks
1 Golf Course Snack Bar

VOGELWEH, GERMANY

1 Subway NBFF (Bowling)

VOLKEL AB, GERMANY

1 Dining Facility
1 We Proudly Serve Starbucks

**PACIFIC AIR FORCES (PACAF)
HEADQUARTERS: JB PEARL HARBOR-
HICKAM, HI 96853**

General email: pacaf.a1s@hickam.af.mil

Personal email format: FirstName.Last-
Name@hickam.af.mil

ANDERSEN AFB, GUAM

JR MARIANAS

(Navy Lead)
1 Dining Facility
1 Flight Kitchen
1 Collocated Club
1 We Proudly Serve Starbucks

EIELSON AFB, ALASKA

1 Dining Facility
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Serve Starbucks
1 Bowling Center

JB ELMENDORF- RICHARDSON, ALASKA

*Food 2.0
*1 Dining Facility
*1 Flight Kitchen (Collocated)
*1 Kiosk
* Club Annex (Paradise Café)
* Bowling Center Snack Bar
* Club Annex (Ski Chalet)
* Club Annex (Pico N Salsa)
1 Collocated Club

JB PEARL HARBOR-HICKAM, HAWAII

(Navy Lead)
1 Dining Facility
1 Flight Kitchen
1 Enlisted Club
1 Officers' Club
1 JR Rockers Signature Brand
1 Wright Bros. Signature Brand

KADENA AB, OKINAWA, JAPAN

2 Dining Facilities
1 Flight Kitchen (Collocated)
1 Field Feeding Training Complex
1 Enlisted Club
1 Officers' Club
1 Chili's
1 Chili's Too
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar
1 Golf Course Snack Bar
1 Airmen Club
1 Jacks Place
1 Food Trucks

KUNSAN AB, KOREA

2 Dining Facilities
1 Flight Kitchen (Collocated)
1 Collocated Club
1 Golf Course Snack Bar
1 Bowling Center Snack Bar
1 Rickenbacker's
1 We Proudly Serve Starbucks

MISAWA AB, JAPAN

2 Dining Facilities
1 Flight Kitchen (Collocated)
1 Collocated Club
1 We Proudly Serve Starbucks
1 Bowling Center Snack Bar
1 Golf Course Snack Bar

OSAN AB, KOREA

- 3 Dining Facilities
- 1 Flight Kitchen (Collocated)
- 2 Enlisted Clubs
- 1 Officers' Club
- 2 Rickenbacker's We Proudly Serve Starbucks
- 1 Chili's
- 1 Bowling Center Snack Bar
- 1 Golf Course Snack Bar

TAEGU AB, KOREA

- 1 Dining Facility

YOKOTA AB, JAPAN

- 1 Dining Facility
- 1 Flight Kitchen (Collocated)
- 1 Enlisted Club
- 1 Officers' Club
- 2 Rickenbacker's We Proudly Serve Starbucks
- 1 Chili's
- 1 Bowling Center Snack Bar
- 1 Golf Course Snack Bar

**AIR FORCE GLOBAL STRIKE COMMAND
(AFGSC) HEADQUARTERS:
BARKSDALE AFB, LA 71110**

BARKSDALE AFB, LA.

- *Food 2.0
- *1 Dining Facility
- *1 Flight Kitchen (Collocated)
- *1 Kiosk
- 1 Collocated Club
- 1 Bowling Center Snack Bar
- 1 Golf Course Snack Bar

MINOT AFB, N.D.

- *Food 2.0
- *1 Dining Facility
- *1 Flight Kitchen
- 1 MAFFO (Missile Alert Facility Feeding Op) (Supports 15 Missile Alert Facilities)
- 1 Rockers Bar and Grill (Club)
- 1 Bowling Center Snack Bar
- 1 Community Center Snack Bar
- 1 We Proudly Serve Starbucks
- 1 Youth Center Snack Bar

WHITEMAN AFB, MO.

- 1 Dining Facility
- 1 Expanded Flight Kitchen
- 1 Collocated Club
- 1 We Proudly Serve Starbucks
- 1 Lodging
- 1 Bowling Center Snack Bar
- 1 Golf Course Snack Bar
- 1 Fitness Center Snack Bar

F.E. WARREN AFB, WYO.

- *Food 2.0
- *1 Dining Facility
- 1 MAFFO (Missile Alert Facility Feeding Op) (Supports 15 Missile Alert Facilities)
- 1 Collocated Club
- 1 We Proudly Serve Starbucks
- 1 Lodging
- 1 Bowling Center Snack Bar
- 1 Golf Course Snack Bar



Senior Airman Dionysius Brazil, 55th Force Support Squadron Sustainment Flight food service journeyman, and Airman 1st Class Tashawnee Ormsby, 55th FSS Sustainment Flight food service apprentice, prepare shrimp kabobs as an appetizer during a top chef competition at Offutt Air Force Base, Nebraska. (PHOTO BY CHARLES J. HAYMOND, USAF, 55TH WING PUBLIC AFFAIRS)

MALMSTROM AFB, MONT.

- 1 Dining Facility
- 1 Flight Kitchen (Collocated)
- 1 MAFFO (Supports 15 Missile Alert Facilities)
- 1 Collocated Club
- 1 We Proudly Serve Starbucks
- 1 Bowling Center Snack Bar

ELLSWORTH AFB, S.D.

- *Food 2.0
- *1 Dining Facility
- *1 Flight Kitchen (Collocated)
- *1 Kiosk
- 1 Collocated Club
- 1 Lodging

DYESS AFB, TEXAS

- *Food 2.0
- *1 Dining Facility
- *1 Flight Kitchen (Collocated)
- *1 Kiosk
- 1 Collocated Club
- 1 We Proudly Serve Starbucks
- 1 Golf Course Snack Bar
- 1 Bowling Center Snack Bar

**AIR FORCE RESERVE COMMAND
(AFRC) HEADQUARTERS:
ROBINS AFB, GA 31098**

DOBBINS ARB, GA.

- 1 Field Feeding Training Complex
- 1 Consolidated Club
- 1 Lodging

GRISSOM ARB, IND.

- 1 Consolidated Club
- 1 We Proudly Serve Starbucks

HOMESTEAD ARB, FLA.

- 1 Recreation Lounge
- 1 Collocated Club
- 1 Lodging

MARCH ARB, CALIF.

- 1 Consolidated Club
- 1 Club Annex
- 1 Lodging

MINNEAPOLIS-ST. PAUL ARS, MINN.

- 1 Consolidated Club
- 1 Lodging

NIAGARA FALLS ARB, N.Y.

- 1 Consolidated Club

PITTSBURGH ARS, PA.

- 1 Consolidated Club
- 1 Club Annex

WESTOVER ARB, MASS.

- 1 Consolidated Club
- 1 We Proudly Serve Starbucks
- 1 Bowling Center

YOUNGSTOWN ARB, OHIO

- 1 Recreation Lounge

**U.S. AIR FORCE ACADEMY (USAF)
HEADQUARTERS:
USAF, CO 80840-2617**

USAF ACADEMY

- 1 Dining Facility
- 1 Collocated Club
- 1 Subway NBFF
- 1 Bowling Center Snack Bar
- 1 Golf Course Snack Bar
- 1 Community Center Snack Bar
- 1 Outdoor Rec Snack Bar
- 1 Lodging

**AIR FORCE DISTRICT OF
WASHINGTON, D.C. (AFDW)
HEADQUARTERS:
JB ANDREWS, MD 20762**

JB ANDREWS, MD.

- 1 Dining Facility
- 1 Expanded Flight Kitchen
- 1 Collocated Club
- 1 Rickenbacker's We Proudly Serve Starbucks
- 1 Community Commons
- 1 Golf Course Snack Bar
- 1 Lodging

JB ANACOSTIA-BOLLING, D.C.

- (Navy Lead)
- 1 Collocated Club
- 1 We Proudly Serve Starbucks